



**95 YEARS**  
ANNIVERSARY



# 2025 NORTH STAR ANNUAL REPORT

**ANNUAL MEETING**  
Friday, Oct. 3, 2025

*Lake of the Woods School,  
Baudette, Minnesota*



*North Star*  
ELECTRIC COOPERATIVE  
Your Touchstone Energy® Cooperative 

ENLIGHTENER | VOLUME 70 - NO. 9 |  
SEPTEMBER 2025 | BAUDETTE - MINNESOTA

## **NORTH STAR ELECTRIC COOPERATIVE, INC. MISSION STATEMENT**

Providing safe, reliable electric services to improve the quality of life in communities we serve.

# NORTH STAR BOARD OF DIRECTORS



**Steve Arnesen**  
District 1 (President)



**Shelley Spears**  
District 2 (Secretary/Treasurer)



**Randy Bergan**  
District 3



**Michael Hanson**  
District 4 (Vice President)

## Serving since:

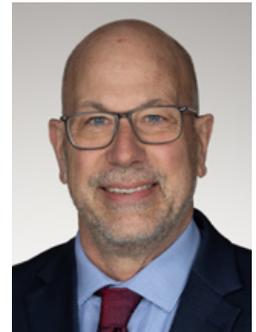
- Steve Arnesen . . . . . 1986
- Michael Hanson . . . . . 1994
- Randy Bergan . . . . . 1999
- Shelley Spears . . . . . 2017
- Douglas King . . . . . 2022
- Richard Ferguson . . . . . 2025
- Tim Mathews . . . . . 2025



**Tim Mathews**  
District 5



**Richard Ferguson**  
District 6



**Douglas King**  
District 7



## ENERGY EFFICIENCY

### TIP OF THE MONTH

Take advantage of “shoulder months,” which refer to the transitional periods between peak heating and cooling seasons. During the fall, these milder weeks typically occur between September and November. Shoulder months offer a great opportunity to reduce home energy consumption as the need for extensive heating or cooling is reduced.

## MISSION STATEMENT

*Providing safe, reliable electric services to improve the quality of life in communities we serve.*

An annual meeting is a meeting of the member-owners of the cooperative. It provides the opportunity to vote for the director of your choice and to express your opinions about the operations of your cooperative. It also provides you with the opportunity to become better informed through the reports of officers and employees. This will be a successful meeting if all who attend gain some knowledge of their cooperative. A well-informed membership is the basis of a strong cooperative.

# BOARD OF DIRECTORS CANDIDATES

## District 5 – Tim Mathews (incumbent)



Tim Mathews is a lifelong resident of the Rainy Lake area. Tim grew up fishing the waters of Rainy Lake and worked at Rainy Lake Houseboats, putting himself through college at the University of North Dakota. Tim married his wife Mary in 1990. They have two sons, Adam and Eric, who

both live in the International Falls area. Tim worked at the papermill in International Falls for 25 years, then another 10 years for Wagner Construction of International Falls. Tim started as a director of North Star Electric in June of 2025.

Tim brings years of management experience to North Star Electric and plans on using this experience to face the challenges ahead, such as Minnesota’s 2040 clean energy bill and increasing demand from data centers.

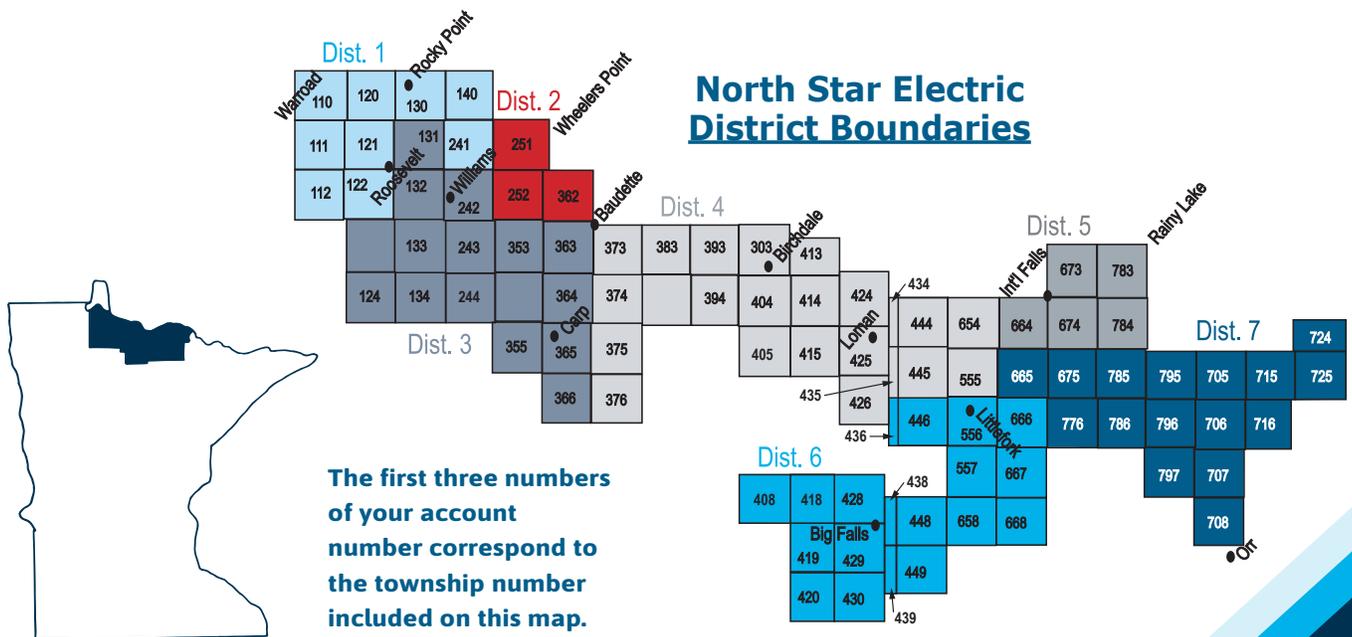
## District 6 – Richard Ferguson (incumbent)



Richard Ferguson is a lifelong resident of Big Falls, where he lives with his wife Lorinda. They have two children, Melissa and Isaac, and four grandchildren – Bentley, Eli, Serenity and Oliver. Richard worked 44 years in the asphalt paving industry, the last 33 for Hawkinson Construction. He was appointed to the North

Star board last December and says he has enjoyed learning the electric co-op business.

Since his retirement, Richard has had time to serve the community. He’s taken additional courses and is working to become a credentialed board member. Richard’s hobbies include hunting, fishing and taxidermy, and he’s been a member of the local Lions Club for 37 years. Additionally, he’s served as the mayor of Big Falls since Jan. 1.



# ANNUAL MEETING INFORMATION

## ORGANIZATION VOTING FORM

If you plan to cast the vote of a membership held by an organization, the form shown below will need to be completed and presented before we can issue a ballot. The form must be fully completed.

The

\_\_\_\_\_  
*(Name of Organization)* has, at an official meeting,  
 authorized

\_\_\_\_\_  
*(Name)*

to represent us at the 2025 annual meeting of  
 North Star Electric Cooperative, Incorporated.

Attest \_\_\_\_\_  
*(Mayor, Chairperson)*

Attest \_\_\_\_\_  
*(Clerk, Secretary)*

## STATEMENT OF NONDISCRIMINATION

North Star Electric Cooperative, Inc. is an equal opportunity provider and employer and does not discriminate on the basis of race, color, national origin, age, disability, and where applicable, sex, marital status, familial status, parental status, religion, sexual orientation, genetic information, political beliefs, reprisal, or because all or part of an individual's income is derived from any public assistance program. (Not all prohibited bases apply to all programs.)

If you wish to file a Civil Rights program complaint of discrimination, complete the USDA Program Discrimination Complaint Form, found online at [http://www.ascr.usda.gov/complaint\\_filing\\_cust.html](http://www.ascr.usda.gov/complaint_filing_cust.html), or at any USDA office, or call (866) 632-9992 to request the form. You may also write a letter containing all of the information requested in the form. Send your completed complaint form or letter to us by mail at U.S. Department of Agriculture, Director, Office of Adjudication, 1400 Independence Avenue, S.W., Washington, D.C. 20250-9410, by fax (202-690-7442) or email ([program.intake@usda.gov](mailto:program.intake@usda.gov)).

## Free Bus Service to Annual Meeting

*Call or send us a note to confirm your seat on the bus.*

The bus is free, but we are asking that you give us a call or drop a note to let us know that you plan to ride. Also, it would be helpful to know where you plan to board. With your help, we can make sure everyone finds a seat.

**Call us to confirm your seat on the bus:**

**634-2202 (Baudette)**  
 or toll-free (888) 634-2202

## Bus schedule for annual meeting Friday, Oct. 3, 2025

### EAST END ROUTE

Gateway Store	Kabetogama	3:10 p.m.
North Star Electric	Littlefork	3:40 p.m.
Y-Knot Quick Stop	Pelland Junction	4:00 p.m.
Loman Church	Loman	4:20 p.m.
Birchdale Church	Birchdale	4:40 p.m.
LOW School	Baudette	5:05 p.m.

### Destination – Lake of the Woods School

Registration and Supper	5 - 6 p.m.
Business Meeting	6 p.m.

## Assistance offered to disabled members for attending North Star annual meeting

Any member with a disability who needs assistance to attend our annual meeting is requested to notify Member Service Manager Clayton Gubbels of their needs for assistance at least two weeks prior to the meeting. We will do our best to accommodate your needs so that you may take part in the annual meeting of your cooperative.

# 2024 ANNUAL MEETING MINUTES



## *Annual meeting of the members of North Star Electric Cooperative, Inc., Oct. 4, 2024*

The annual meeting of the members of North Star Electric Cooperative, Inc., was held at the Lake of the Woods School in Baudette, Minnesota, on Friday, Oct. 4, 2024, pursuant to the notice of the meeting published in the cooperative's newsletter.

The meeting was preceded by the registration of the members. A delicious meatball dinner was served by the Lake of the Woods School kitchen staff. Entertainment was provided by the "Sloughgrass Band" from Birchdale, Minnesota.

President Steve Arnesen welcomed the members to their 84<sup>th</sup> annual meeting. The colors were presented and the national anthem was sung by the "Sloughgrass Band."

President Arnesen thanked the color guard and the "Sloughgrass Band," called the meeting to order at 6 p.m., and gave the invocation. He then introduced the board of directors. The current board consists of President Steve Arnesen, Vice President Michael Hanson, Secretary-Treasurer Lorraine Nygaard, Randy Bergan, Shelley Spears, Thomas Smith and Douglas King.

President Arnesen recognized the guests in the audience. Visiting distinguished guests included Mac McLennan, Sam Schmitz, Brendan and Dana Kennelly from Minnkota Power Cooperative, Larry Salmela and Wes Waller from North Itasca Electric Cooperative, and State Representative Roger J. Skraba.

President Arnesen reported the number of registered members as 133, which exceeded the minimum requirements of 50 for a quorum.

President Arnesen reviewed a portion of the bylaws stating that district boundaries are reviewed annually and may be re-aligned to remain equitable. Each director represents approximately 802 members and no boundaries were adjusted this year.

Secretary-Treasurer Lorraine Nygaard read the Notice of the 2024 Annual Meeting, reported that the minutes of the 2023 Annual Meeting of the members were printed in the annual report handed out during registration, and gave the Treasurer's report which highlighted the favorable results of the annual audit conducted by CliftonLarsonAllen.

A motion was made by Jody Horntvedt, seconded by Mary Boomgaarden and unanimously carried to approve the 2024 notice and agenda as presented.

A motion was made, seconded by Smoky Robinson and unanimously carried to approve the minutes of the 2023 annual meeting as presented.

President Arnesen introduced Attorney Sam Schmitz to conduct the election for the directors in District 1 and 4. Attorney Schmitz introduced the two unopposed candidates, Steve Arnesen, as the only candidate for District 1, and Michael Hanson, as the only candidate for District 4.

Attorney Schmitz explained that if a motion was made to cast a unanimous ballot for the re-election of the unopposed candidates in Districts 1 and 4, there would be no need to conduct an election.

A motion was made, seconded, and unanimously carried to cast a unanimous ballot for District 1 candidate Steve Arnesen.

A motion was made, seconded and unanimously carried to cast a unanimous

ballot for District 4 candidate Michael Hanson.

President Arnesen introduced General Manager Kevin Holen, who gave a cooperative update discussing commitment to safety, outage time, the cooperative's financial position and equity, the cost and availability of materials, the power theft settlement, and current construction projects. He also thanked the members for attending and the Lake of the Woods School kitchen staff for preparing the meal.

President Arnesen then introduced Mac McLennan, President & CEO, Minnkota Power Cooperative, to the audience. Mr. McLennan gave a brief overview of where Minnkota's power comes from and also spoke to the audience about market volatility, Project Tundra and Minnesota's new law requiring utilities to provide 100% carbon-free electricity by 2040.

President Arnesen then addressed the membership, thanked them for attending their annual meeting and gave an overview of his years serving as a board member of the cooperative.

President Arnesen asked the members for any old business. There was no old business. President Arnesen asked the members for any new business. There was no new business.

Prizes drawings included a 55" smart TV, an Apple iPad, an Apple Watch, four \$50 energy credits, and one \$100 bill for a children's coloring contest. The winners were:

- **55" Smart TV** – Donna Thompson
- **Apple iPad** – Marjorie Hancock
- **Apple Watch** – David Cassi
- **\$50 Energy Credit** – Joyce Warnken, Rodney Lofgren, Emil Olson, Russell Platz
- **\$100 Cash Youth Prize** – Milo Haack (son of Jerem and Micah Haack)

President Arnesen thanked the membership for attending their annual meeting. There being no further business, a motion was made, seconded and unanimously carried to adjourn the meeting at 7:02 p.m.

# PRESIDENT & MANAGER'S REPORT

*Celebrating 85 years of providing safe, reliable and affordable energy*



**Steve Arnesen**  
*Board President*



**Kevin Holen**  
*General Manager*

This year, we celebrate the remarkable milestone of 85 years of North Star Electric Cooperative. Eighty-five years ago, a group of forward-thinking individuals – friends, neighbors and predecessors – shared a vision: to bring power to a rural landscape.

Commercial power companies considered these communities unprofitable, but these pioneers believed that every home, farm and business deserved to have power. They worked together to create their own solution. That cooperative spirit of determination and vision of our founders, who worked together to bring light and opportunity, is what we celebrate today at North Star Electric Cooperative.

## The co-op difference

North Star is not an ordinary utility. We are a member-owned cooperative, motivated by service

- Eighty-five years ago, a group of forward-thinking individuals – friends, neighbors and predecessors – shared a vision: to bring power to a rural landscape.

- Working together as a team, we have worked for a full year with no lost-time incidents. In an industry that is inherently dangerous, this is remarkable.

- The core of the cooperative is not solely a utility provider: It is a community-focused organization. This has been a guiding principle since the beginning.

to our community, not profits. This commitment is the cooperative difference – and is what has sustained us for 85 years.



## Dedication to our members

Our success is your success. Your participation and trust have allowed us to grow from a far-off vision into a reliable, innovative service that enhances the quality of life for every member.

## Annual meeting

We are excited to once again conduct our annual meeting at the Lake of the Woods School facility in Baudette on Friday, Oct. 3. The annual business meeting will be held at 6 p.m. with dinner starting at 5 p.m. Members will enjoy musical entertainment, door prizes and gift drawings.



## Safety

North Star Electric Cooperative once again had zero lost-time injuries in 2024. We do not take this accomplishment lightly. This is a significant victory to celebrate, one that is more important than any financial milestone or operational achievement. Working together as a team, we have worked for a full year with no lost-time incidents. In an industry that is inherently dangerous like ours, this is remarkable. It is a testament to the commitment and dedication to safety each employee brings to the job every single day. The ultimate reward for this achievement is not a statistic on a spreadsheet but the knowledge that we have protected our greatest asset: our people.

## Financials

Your cooperative completed 2024 with margins just over \$1 million while maintaining an equity level of 40.6%. Total kilowatt sales were approximately 104 million with a total operating revenue of \$15.7 million. An incredible \$566,893 in capital credits was retired this year or given back to you, the member-owners. We currently have \$55 million in plant investments situated over 5,200 square miles.

To ensure the financial health and sustainability of your electric cooperative, a rate adjustment was necessary in April of 2025. The last rate change was in 2017. This was necessary for a

couple of reasons. The first was a rate increase of over 8% from Minnkota Power Cooperative, our wholesale provider. The second was inflation and supply chain pressures, which increased the costs of some of our equipment by over 200%.

We continue to always exercise prudent financial responsibility to ensure long-term viability to provide safe, reliable and affordable electricity.

## Construction

Several work plan projects were completed in 2024. A couple of the larger projects included the Ash River Trail overhead line, which was converted to underground, and the Birchdale to Indus feed, which was upgraded. Annual pole testing was focused on the International Falls substation area. We also performed several upgrades to our automated metering system. Wildfire mitigation was also at the forefront of several vegetation management projects associated with our right of way.

Fifty-eight new services were installed in 2024 with 51 service upgrades. We continue to see steady growth in the area.

## Closing

The core of the cooperative is not solely a utility provider: It is a community-focused organization. This has been a guiding principle since the beginning and will continue to guide future decisions. A new era of energy is emerging, bringing innovation and challenges. The energy landscape will continue to evolve. Remaining proactive and diligent is crucial in addressing these challenges. The commitment remains the same – to be a trusted partner in providing safe, reliable and affordable energy. We will meet the future with the same determination that founded North Star Electric Cooperative back in 1940.



# NORTH STAR ELECTRIC EMPLOYEES



Kevin Holen



Tim Pelach



Robyn Sonstegard



Clayton Gubbels



Todd Thydean



Susan Williams



Glen Marcotte



Todd Higgins



Tessa Strohl



Jesse Huot



Preston Kennedy



Brittany Hanson



Nick Horne



Nathan Zortman



Rachel Noble



Travis Pederson



Josh Hamm



Blake Huwe



Wayne Brown



Jody Solo



Cale Ubel

“ We are here to serve you, our member-owners. ”

	<u>POSITION</u>	<u>YEARS OF SERVICE</u>
Kevin Holen	General Manager	29
<b><u>STAFF</u></b>		
Tim Pelach	Operations Manager	34
Robyn Sonstegard	Finance Manager	18
Clayton Gubbels	Member Service Manager	6
<b><u>EMPLOYEES</u></b>		
Todd Thydean	Line Foreman	37
Susan Williams	Supervisor, District Office Services	37
Glen Marcotte	Work Order and Procurement Coordinator	23
Todd Higgins	Line Foreman	22
Tessa Strohl	Assistant Finance Manager	16
Jesse Huot	Line Sub-Foreman	12
Preston Kennedy	Line Sub-Foreman	12
Brittany Hanson	Billing Coordinator	11
Nick Horne	Journeyman Lineman	11
Nathan Zortman	Lead Lineman	10
Rachel Noble	Member Service Representative	7
Travis Pederson	Lead Lineman	5
Josh Hamm	Apprentice Lineman	3
Blake Huwe	Journeyman Lineman	3
Wayne Brown	Apprentice Lineman	1
Jody Solo	Member Service Representative/Custodian	1
Cale Ubel	Member Service Electrician	

## JOINT SYSTEM POWER GENERATION PORTFOLIO

(WHERE YOUR POWER COMES FROM)

North Star Electric Cooperative distributes a diverse supply of electricity generated from coal, wind and water.



*The figures represent Minnkota Power Cooperative's generation in terms of capacity.*

# POWER SUPPLY REPORT

Mac McLennan, *Minnkota Power Cooperative President & CEO*

The electric utility industry is entering a new era of growth and innovation, and Minnkota is preparing to meet the moment. After several decades of relatively slow load growth, we are now anticipating significant increases in electricity demand driven by the electrification of new products, the expansion of advanced industries and the rise of digital infrastructure. These changes present both challenges and opportunities, and we are working to ensure our members benefit from the transition in ways that strengthen our communities and uphold our cooperative values.

As we look toward this exciting future, it is essential to have resources in place to power it safely, reliably and responsibly. In January 2025, we announced an agreement to support the development of the Flickertail Wind Farm near New Rockford, North Dakota. Once operational, this facility will provide renewable energy to our

members while contributing to a diverse and balanced power supply. Flickertail is also a key step toward meeting Minnesota's requirement for 100% carbon-free electricity by 2040.

We are also actively evaluating opportunities for new generation plants to meet the needs of our growing system. Every option is on the table as technology evolves, including the potential use of natural gas for reliable, around-the-clock power. We are closely monitoring the development of a natural gas pipeline in North Dakota to determine if it could be paired with future generation resources. Our goal is to build a resource mix that is resilient, adaptable and capable of serving members for decades to come.

While new generation often makes the headlines, our transmission network is equally critical. This summer, Minnkota's transmission

- After several decades of relatively slow load growth, we are now anticipating significant increases in electricity demand driven by electrification of new products, expansion and digital infrastructure.

- In January 2025, Minnkota Power Cooperative announced an agreement to support the development of the Flickertail Wind Farm near New Rockford, North Dakota.

- In North Star's service area, Minnkota has made significant investments in recent years, including the complete rebuild of a 40-mile stretch of transmission line from Warroad to Baudette.

system faced some of the worst storm damage in its history, with multiple weather events taking down power lines and other key infrastructure. Fortunately for North Star members, the most severe impacts missed your cooperative. Still, our crews have been working tirelessly to repair damaged areas and strengthen the system for future events.



Proactively, Minnkota Power Cooperative continues to actively evaluate opportunities for new generation plants to meet the needs of our growing system. We will continue to adapt, invest and innovate so that the electricity you depend on provides value well into the future.

In North Star’s service area, we have made significant investments in recent years, including the complete rebuild of a 40-mile stretch of transmission line from Warroad to Baudette and the construction of a new substation near Roosevelt. We have also made targeted upgrades to existing substations, boosting reliability and preparing for tomorrow’s energy demands.

No matter how quickly the energy landscape changes, our dedication to our members, including North Star Electric, remains the same. With the support of our members, the dedication of our employees, and the strong partnerships in our communities, Minnkota is ready for what comes next. We will continue to adapt, invest and innovate so that the electricity you depend on provides value well into the future.



Minnkota staff have been busy building, upgrading and replacing the power delivery resources that connect our communities, boost reliability and prepare for tomorrow’s energy demands.

## 2024 Average Residential Electric Rates

(cents per kilowatt-hour; data shows year-to-date rates as of December 2024)

**2025 North Star Electric Rate (projected)**  
**15.50¢**

<b>West North Central</b>	<b>13.52</b>	<b>East North Central</b>	<b>16.53</b>	<b>New England</b>	<b>27.62</b>	<b>Middle Atlantic</b>	<b>20.63</b>
Iowa	13.55	Illinois	15.92	Connecticut	28.76	New Jersey	19.38
Kansas	14.22	Indiana	14.84	Maine	23.89	New York	24.37
<b>Minnesota</b>	<b>15.42</b>	Michigan	19.29	Massachusetts	29.35	Pennsylvania	17.79
Missouri	12.91	Ohio	16.07	New Hampshire	23.33		
Nebraska	11.74	Wisconsin	17.22	Rhode Island	28.07	<b>South Atlantic</b>	<b>14.53</b>
North Dakota	11.49			Vermont	22.14	Delaware	16.45
South Dakota	13.03					District of Columbia	17.72
						Florida	14.15
<b>Mountain</b>	<b>14.09</b>					Georgia	14.14
Arizona	14.95					Maryland	17.88
Colorado	15.06					North Carolina	14.12
Idaho	11.54					South Carolina	14.13
Montana	12.67					Virginia	14.54
Nevada	15.00					West Virginia	15.10
New Mexico	14.37						
Utah	11.33					<b>East South Central</b>	<b>13.45</b>
Wyoming	12.50					Alabama	15.12
						Kentucky	12.98
<b>Pacific Contiguous</b>	<b>24.15</b>					Mississippi	13.29
California	31.86					Tennessee	12.54
Oregon	14.63	<b>Pacific Noncontiguous</b>	<b>34.83</b>				
Washington	11.90	Alaska	24.71	<b>West South Central</b>	<b>14.04</b>		
		Hawaii	42.72	Arkansas	12.24		
				Louisiana	11.64		
				Oklahoma	12.24		
				Texas	14.94		

Source: Energy Information Administration

# 2024 INCOME STATEMENT

## WHERE IT CAME FROM:

Farms and Homes	\$ 10,457,366
Small Commercial	3,797,081
Large Commercial	792,177
Seasonal	399,999
Street Lighting	29,561
Consumer Penalties & Misc. Electric Revenue	249,365
Rent from Electric Property	53,388
<b>TOTAL REVENUE</b>	<b>\$ 15,778,937</b>

## WHERE IT WENT:

Purchased Power	\$ 8,699,243
Operations <i>(includes supervision, safety, mapping, cable locating, etc.)</i>	761,106
Maintenance of Distribution Plant <i>(includes right-of-way maintenance, outage costs, etc.)</i>	1,100,748
Consumer Accounts	382,818

Consumer Services and Information	314,218
Sales	33,296
Administrative and General	1,343,296
Depreciation	1,401,611
Interest	640,555
Taxes	66,656

**TOTAL COST OF ELECTRIC SERVICE** **\$ 14,743,547**

**OPERATING MARGINS** **\$ 1,035,390**  
*(Revenue less Expense)*

Interest and Dividend Income	111,329
Misc. Non-Operating Margins	52,243
Generation and Transmission Capital Credits <i>(Minnkota Power Cooperative)</i>	177,830
Other Capital Credits & Patronage Dividends	110,167

**NET MARGINS** **\$ 1,486,959**

## TIPS TO AVOID ENERGY SCAMS



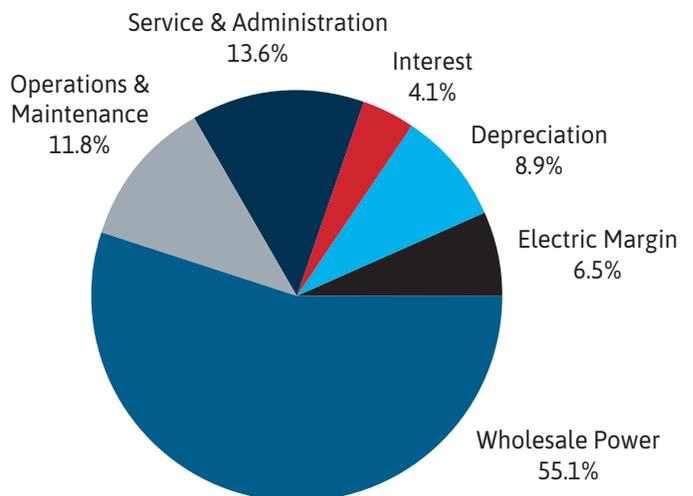
Solar energy is rising in popularity, and so are solar scams. If a salesperson knocks on your door promising free solar panels at zero cost or that you'll never have to pay your energy bill again, it's likely a scam. If you're interested in solar panels for your home, do your research, get multiple quotes from licensed providers who are reputable, and most importantly, take your time to ensure a smooth process.

Source: Federal Trade Commission



## HOW YOUR 2024 DOLLAR WAS SPENT

Revenue from the sale of our service amounted to \$15,778,937 as of the year ending Dec. 31, 2024.



# 2024 BALANCE SHEET

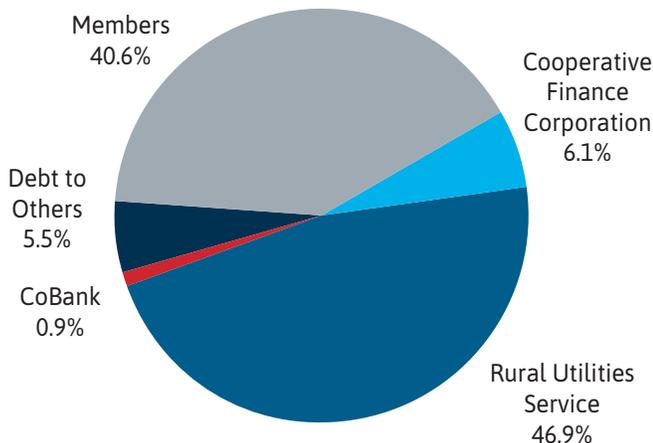
## WHAT WE OWN:

Electric Plant, Buildings and Equipment	\$ 55,254,130
Less Accumulated Depreciation	20,089,293
<b>Net Plant Assets</b>	<b>\$ 35,164,837</b>
General Funds	\$ 834,555
Investments	2,514,627
Temporary Investments	2,150,792
Receivables	1,836,278
Material and Supplies	1,240,781
Prepaid Expenses <i>(includes insurance)</i>	100,572
Other Current and Accrued Assets <i>(accrued revenue)</i>	3,900
Deferred Debits <i>(includes engineering studies)</i>	89,986
<b>Total Other Assets</b>	<b>\$ 8,771,491</b>
<b>TOTAL OF WHAT WE OWN</b>	<b>\$ 43,936,328</b>

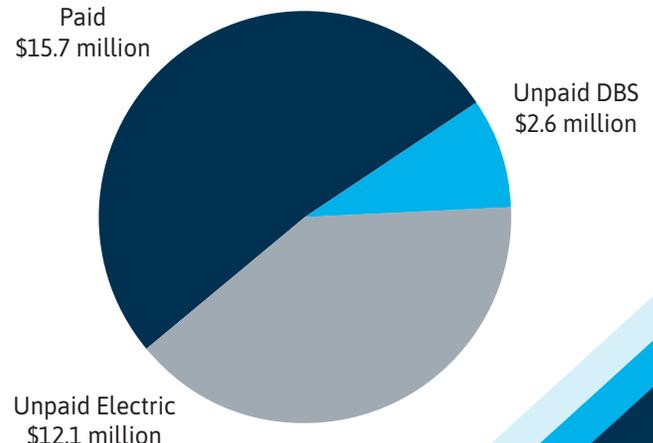
## WHAT WE OWE:

Membership Fees	\$ 28,075
Patronage Capital and Other Equities	17,805,023
<b>Total Member Equity</b>	<b>\$ 17,833,098</b>
Long-Term Obligations	\$ 23,196,448
Current and Accrued Liabilities	
<i>(includes accounts payable, taxes, interest, deposits, etc.)</i>	2,805,763
Deferred Credits <i>(includes member prepayments)</i>	101,019
<b>Total Liabilities</b>	<b>\$ 26,103,230</b>
<b>TOTAL OF WHAT WE OWE</b>	<b>\$ 43,936,328</b>

## WHO OWNS WHAT



## CAPITAL CREDITS (as of Aug. 2024)

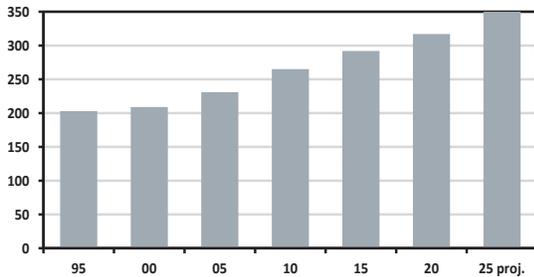


# COMPARATIVE OPERATING STATISTICS

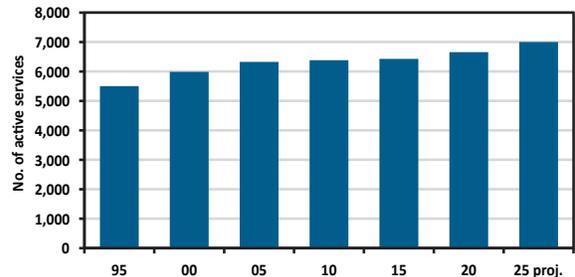
	2020	2021	2022	2023	2024	2025 proj.
<b>REVENUES</b>	\$15,187,703	\$14,974,871	\$15,942,721	\$15,741,757	\$15,778,937	\$16,922,231
Cost of Purchased Power	8,763,420	8,698,818	9,172,406	8,808,814	8,699,243	9,420,930
Operating Expenses	3,802,849	3,688,228	4,115,804	3,815,407	3,935,482	4,281,308
Depreciation	1,249,865	1,283,392	1,327,078	1,349,982	1,401,611	1,458,870
Taxes	79,358	69,839	66,616	66,666	66,656	66,171
Interest	675,582	667,436	667,908	650,629	640,555	735,579
<b>TOTAL EXPENSES</b>	\$14,571,074	\$14,407,713	\$15,349,812	\$14,691,498	\$14,743,547	\$15,962,858
<b>OPERATING MARGIN</b>	\$616,629	\$567,158	\$592,909	\$1,050,259	\$1,035,390	\$959,373
kWh Purchased	113,317,173	110,423,269	120,835,264	112,476,010	108,911,161	113,372,065
kWh Sold	106,410,124	102,907,919	112,918,145	104,886,791	101,915,540	106,369,799
Miles of Line	1,452	1,459	1,468	1,470	1,468	1,470
Connected Accounts	6,655	6,746	6,832	6,944	6,957	7,000
Average Residential Usage*	1,083	1,021	1,110	1,006	962	1,116
Average Residential Bill*	157.40	152.46	160.24	156.56	154.40	172.72
Average Residential Rate/kWh* (excludes seasonals)	0.145	0.149	0.144	0.156	0.160	0.155
Average Power Cost to North Star per kWh Sold	0.0824	0.0845	0.0812	0.0840	0.0854	0.0886

\* Monthly billed residential accounts

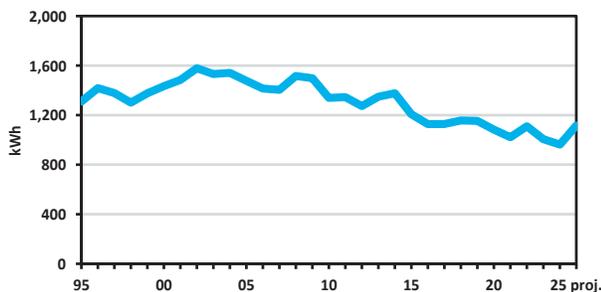
## ACCOUNTS PER EMPLOYEE



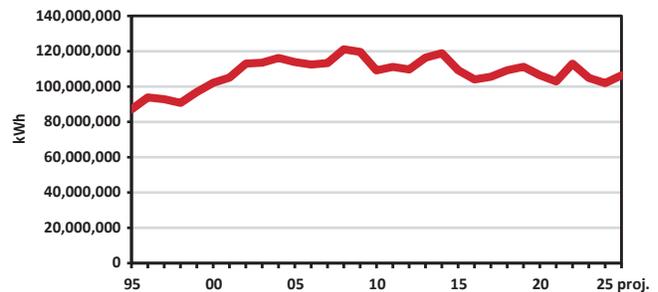
## TOTAL ELECTRICAL ACCOUNTS



## ELECTRICITY CONSUMED PER RESIDENCE



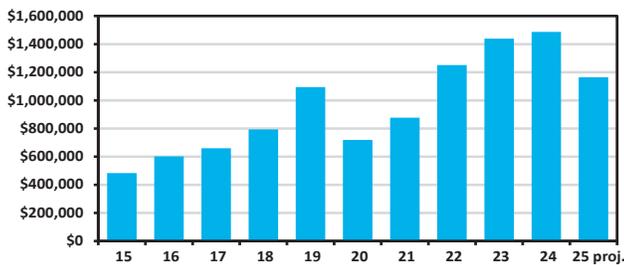
## ELECTRICITY CONSUMED CO-OP TOTAL



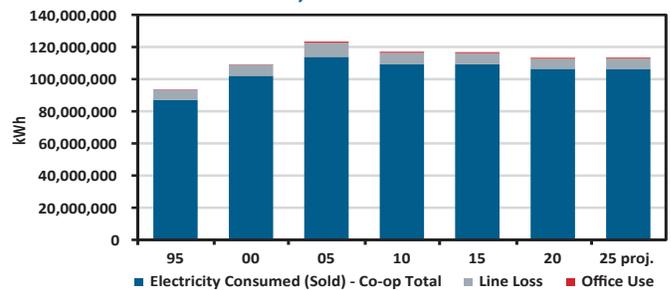
# OPERATING COMPARISONS

	New Services	Retired Services	Connects	Disconnects	Net Gain	Sec. Lights Installed	Sec. Lights Removed
2010	44	70	130	153	21	24	50
2011	41	25	93	133	1	17	48
2012	63	30	97	137	23	21	40
2013	38	20	92	133	-3	18	26
2014	46	26	109	134	21	15	40
2015	65	36	80	112	33	22	32
2016	58	37	87	104	41	17	23
2017	82	58	78	104	56	29	31
2018	100	54	75	116	59	23	23
2019	54	36	88	117	25	16	20
2020	89	43	81	75	95	10	21
2021	119	23	75	87	107	14	21
2022	84	54	80	78	86	18	34
2023	80	67	73	101	52	16	26
2024	58	64	91	140	15	16	22

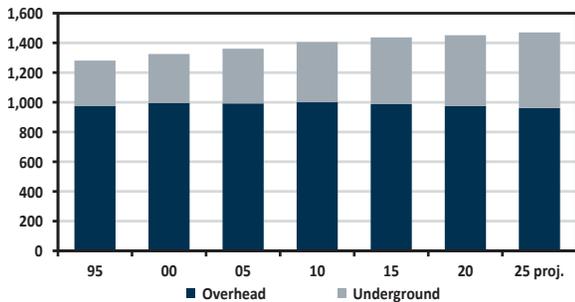
## MARGINS



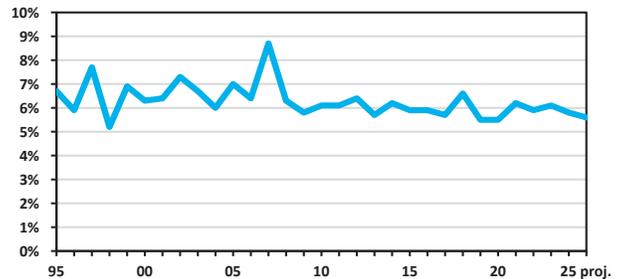
## KWH SOLD, OFFICE USE AND LOSSES



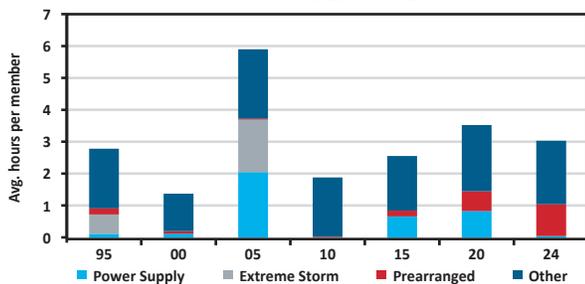
## MILES OF LINE



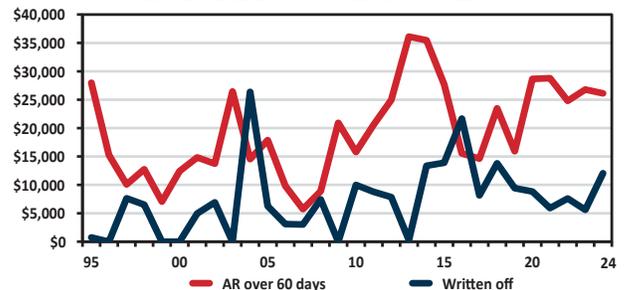
## LINE LOSS



## OUTAGE TYPES



## BAD DEBTS AND WRITE-OFFS



This is your Express Registration ticket. Please bring it to the meeting.



# 2025 ANNUAL MEETING AGENDA

LAKE OF THE WOODS SCHOOL | BAUDETTE, MINNESOTA  
FRIDAY, OCT. 3, 2025

- 5 - 6 p.m.** – Dinner and Registration
- Entertainment
- 5:30 p.m.** – Free Childcare Until Meeting Adjournment
- 6 p.m.** – Presentation of Colors & National Anthem



- Welcome ..... Steve Arnesen, *President*
- Call to Order ..... Steve Arnesen, *President*
- Invocation..... Steve Arnesen, *President*
- Welcome Guests..... Steve Arnesen, *President*
- Notice of 2025 Meeting ..... Shelley Spears, *Secretary*
- Minutes of 2024 Meeting..... Shelley Spears, *Secretary*
- Audit Report
- Introduction of Board Candidates
- Election of Directors (*Districts 5 and 6*)
- Manager’s Report..... Kevin Holen, *General Manager*
- Guest Speaker ..... Mac McLennan, *Minnkota President & CEO*
- President’s Report..... Steve Arnesen, *President*
- Old and New Business..... Members
- Prize Drawings (*must be present to win*)
  - 55” TV (*grand prize*) - Apple iPad
  - Apple Watch - \$50 Energy Credit (4)
  - \$100 Kids’ Coloring Contest
- Adjourn



**Annual meeting gift for ALL attending members –**  
Duffel bag with the North Star Electric Cooperative logo



## ANNUAL MEETING PRIZES

### GRAND PRIZE 55” TV

- 1 – Apple iPad (Silver, 64 GB and 10.2”)
- 1 – Apple Watch
- 4 – \$50 Energy Credit
- 1 – \$100 Kids’ Coloring Contest

*Thank you for attending the annual meeting and celebrating 85 years at YOUR co-op!*

### OFFICE HOURS | 7:30 A.M. - 4 P.M. | MONDAY - FRIDAY

**Baudette** 218-634-2202 or 888-634-2202 | **Littlefork** 218-278-6658 or 888-258-2008  
**For credit card payment** 855-874-5354 | **Online billing** info available via SmartHub app  
**Electrical after-hours emergencies** 1-888-60OUTAGE (1-888-668-8243)  
**E-mail us at** nsec@wiktel.com | **Visit our website at** northstarelectric.coop

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